Infant & Early Childhood Mental Health Support Services Program

FY2021

Notice of Funding Availability

Maryland State Department of Education
200 West Baltimore Street
Baltimore, MD 21201

Deadline to Submit Application
Friday, May 29, 2020
No later than 4:00 p.m.
Eastern Standard Time

This document is available in alternate formats.

Some of these RFP documents may not be accessible to assistive technology. If you require accessible versions of the documents you are requesting, please let Tresa Hanna know at the time of your request. MSDE is currently in the process of assuring all RFP's that are posted are accessible and available to all users.
Proposal Description
Name of Grant Program:
Infant & Early Childhood Mental Health Support Services Program

Authorization:
Annotated Code of Maryland, Education Article, Section 13A-14.

Dissemination:
Wednesday, April 28, 2020

Deadline:
Friday, May 29, 2020

Purpose(s):
This grant will provide funds to:

● Offer services, in all of the childcare regions of Maryland, consistent with the Maryland Infant & Early Childhood Mental Health Supports Services Program (IECMHSS): Practice Standards & Recommendations, (Attachment 1) that build the capacity of the young child’s early care and education providers and family members to promote healthy social-emotional development for children through positive interactions and healthy relationships in a supportive environment;
● Provide support and intervention services for child care programs, children, and families during the COVID-19 crisis and during the recovery phase of the COVID-19 crisis;
● Promote Infant & Early Childhood Mental Health (IECMH) services in high need areas;
● Provide IECMH services in a culturally and linguistically responsive way;
● Foster communication and collaboration between the home and early child care setting in ways that support child development;
● Increase community awareness of the importance of healthy social and emotional development of young children for school success;
● Refer families and children requiring more intensive intervention services to high quality assessment and clinical intervention services;
● Support IECMH Support Service Providers with individual and or group clinical and reflective supervision; and
● Support grantees in leveraging resources, coordination, and collaboration to support local early childhood system development that aligns with Statewide System Development Goals, listed below.

Statewide System Development Goals:

1. Strengthen availability and access by increasing availability and choice for all families and especially vulnerable families, decreasing barriers, serving more children with special needs in inclusive settings, and improving coordination between Early Care and Education (ECE) and health services.

2. Improve and support program quality by increasing quality across sectors, focusing on equity, increasing kindergarten readiness for all children, and improving capacity to meet infants’ and children’s mental health needs.
3. **Deepen family engagement** by increasing families’ awareness of high-quality programs, expanding two-generational programming, and enhancing families’ opportunities to engage.

4. **Ensure successful transition experiences** by strengthening institutional support for transitions, supporting families through transitions, and improving transition-focused professional development opportunities.

5. **Expand and enhance workforce development** by improving professional development opportunities, strengthening equity, coordination and alignment efforts, and improving compensation for ECE professionals.

6. **Improve systems for infrastructure, data and resource management** by improving coordination across agencies, modernizing the data system, using resources in ways that promote equity, and streamlining funding mechanisms.

**Required Components:**
Proposals must use the prescribed format on page 5 of this RFP; all submissions must contain the following elements to be considered for funding:
- Project Cover Sheet: Must use Appendix A form, page 18;
- Project Abstract;
- Table of Contents;
- Project Narrative;
- Statement of Need: May include data from the 2019/2020 Kindergarten Readiness Assessment;
- Project Goals, Milestones and Strategies
- Alignment with Statewide System Development Goals;
- Evaluation & Dissemination Plan: (The evaluation will be an internal self-evaluation/reflection);
- Management Plan/Key Personnel;
- Integration with Early Childhood System Development and Strategic Planning;
- Sustainability Plan;
- Equity Assurances; and
- **Appendices:** (See page 6)
  - Budget Narrative Form (Appendix B, page 20-21)
  - Itemized Budget Form / C-1-25 (Appendix C, page 21)
  - Action Plan (Appendix D, page 22 )
  - Management Plan Worksheet (Appendix E, page 23 )
  - Project Timeline (Appendix F, page 24 )
  - Recipient Signed Assurances (Appendix G, page 25-26)
  - Résumé of Key Personnel
  - Signed Letters of Commitment from the local Judy Center and other project partners (as appropriate).

**Eligible Applicants:**
Non-profit and public agencies licensed to do business within the State of Maryland with the proven capacity to provide Infant and Early Childhood Mental Health Support Services. Applicant(s) must operate 12 months per year except Federal holidays.
Proposal Review:
The review of proposals will be a four-part process.
1) Written applications will be pre-screened for submission requirements and inclusion of all required sections. Applicants not meeting all prescreen requirements will not be read.
2) A review committee established by the Maryland State Department of Education (MSDE) will evaluate written applications. The committee will be composed of MSDE personnel. Reviewers will comment upon the proposals and assign numerical scores.
3) Applicants should be available for individual follow-up questions as determined by the review committee.
4) Final approval for awards will be determined by the review committee.

MSDE reserves the right to take into consideration geographic distribution when making awards.

Award Notification:
Initial notification of grant approval will be sent by June 23, 2020. Processing of the official Notice of Grant Awards (NOGA) will begin on July 1; this process can take 6-8 weeks. Once the official NOGA is received, an invoice template will be sent for billing.

Total Funds Available:
$1,985,000.00
The amount of total funds available is contingent upon the continuing availability of federal funding for the Preschool Development Birth-5 Renewal Grant and Child Care Development Fund as well as State Funding. Approximately 9-10% of the funding will be from the Preschool Development Birth-5 Renewal Grant.

Length of Grant:
This is a one-year grant, July 1, 2020-June 30, 2021. There will be an option to renew the grant for two additional years at this funding level.

Estimated Number of Grants:
12

Estimated Average Grant Amount:
$165,400.00

Project Period:
July 1, 2020 to June 31, 2021

Fund Use:
Cost(s) incurred prior to the approval of the grant may not be funded through the award. The following are examples of approved uses for grant funds in accordance with purposes of the grant. Other costs not listed here may be presented to the grant manager for determination.

- Staff to coordinate and implement the project;
- A minimum of 9.6% of grant funds will be specifically for the purpose of supporting Item 7, Alignment with Statewide Goals, described in the attached chart, page 12 of this Notice of Funding Opportunity.
- Infant & Early Childhood mental health support services provided in childcare settings;
- Adaptive equipment and educational materials;
- Administrative and indirect cost not to exceed MSDE’s current federally approved
indirect cost rate;
● Staff development and mentoring; and
● Equipment to interface with the Outcomes Monitoring System as approved by the grant monitor.

Funds may not be used for:
● Supplanting existing program funds;
● Capital improvements;
● Teacher and assistant salaries & benefits;
● Special employee compensation; or
● Purchase of office furniture.

The General Education Provisions Act (GEPA), Section 427:
Each application must develop and describe the steps such applicant proposes to take to ensure equitable access to, and equitable participation in, the project or activity to be conducted with such assistance, by addressing the special needs of students, teachers, and other program beneficiaries in order to overcome barriers to equitable participation.

Reporting Requirements:
Grantees must submit electronically:
Grant budget forms signed and dated in blue ink:
● An interim progress report (MSDE C-1-25-C) that is received by MSDE with each invoice submitted either quarterly or monthly.
● Interim reports on the PDG Birth-5 portion of funding as determined by Grant Manager.
● A final progress report (MSDE C-1-25-D) must be received by MSDE on or before 30 days after the grant end date, June 30, 2021.
● A final project evaluation (See Evaluation section) must be received by MSDE on or before 30 days after the grant end date, June 30, 2021.
● Final Invoice/Financial Report (MSDE Standard Invoice Form) must be received on or before 30 days after the grant end date.

Submission Requirements:
● All Grant Proposals for FY’21 should be sent as an email attachment only. Please send to tresa.hanna@maryland.gov.
● All pages of the project narrative must use one-inch margins and be numbered according to the prescribed numbering convention. (See “Table of Contents” section).
● The project statement that appears on the cover sheet must not exceed 100 words.
● The abstract must not exceed one page.
● Narrative must use line spacing of at least 1.5, and a type size of 12-point font. Charts may use single spacing and a type size of 10-point font.
● The prescribed coversheet must be the first page of the proposal.
● The original coversheet must be signed in blue ink. Copies of the coversheet must not be color photocopied.
● Application package excluding proposal cover sheet, table of contents, budget narrative, itemized budget form, signed assurances and appendices must not exceed 20 pages. ALL FORMS MUST BE SIGNED IN BLUE INK.
● All tables and charts must follow prescribed formats.
● All acronyms used in the application must be listed and defined.
Program and Technical Assistance Contacts:
Tresa Hanna
Program Developer
Maryland State Department of Education
Division of Early Childhood, 10th floor
200 West Baltimore Street
Baltimore, MD 21201
Phone: 410-767-8959
Email: tresa.hanna@maryland.gov

Danella Scruggs
Agency Grant Specialist
Maryland State Department of Education
Division of Early Childhood
Phone: 410-767-0271
Email: Decdagencygrants.specialistmsde@maryland.gov

Technical Assistance:
Technical assistance webinar will be held on May 7, 2020
10:00 a.m.-11:00 a.m.
https://meet.google.com/smt-qvrz-agd
By phone: +1 414-909-5775 PIN: 680 337 188#

Non-Discrimination Statement
The Maryland State Department of Education does not discriminate on the basis of age, ancestry/national origin, color, disability, gender identity/expression, marital status, race, religion, sex, or sexual orientation in matters affecting employment or in providing access to programs and activities and provides equal access to the Boy Scouts and other designated youth groups. For inquiries related to Department policy, please contact:

Equity Assurance and Compliance Office
Office of the Deputy State Superintendent for Finance and Administration Maryland State Department of Education
Maryland State Department of Education
200 West Baltimore Street -6th Floor
Baltimore, MD 21201-2595
Voice: (410) 767-0426
Fax: (410) 767-0431
TTY/TDD: (410) 333-6442
1. Proposal Cover Sheet
Every proposal must have a Proposal Cover Sheet. No other page may cover the proposal cover sheet. The subsequent information must be clearly stated in the following order:

- Name of applicant/Jurisdiction
- The grant title, “Infant & Early Childhood Mental Health Support Services Program Grants FY2021.”
- The proposed project title.
- Name of contact person.
- Address of contact person.
- Telephone, fax, and email address of contact person.
- Project partners.
- Projected number of infants and young children served by project.
- Amount requested.
- Project statement (100-word limit).
- Dated signature of Superintendent of Schools/Head of Grantee Agency.

Use the Project Cover Sheet, Appendix A, page 18.

The project statement should briefly describe the project’s outcome(s) and strategies (i.e., what the project will do and how it will do it). Do not exceed the 100-word limit. This statement will be used in press releases, board exhibits, etc.
2. **Project Abstract (Limit: 1 page)**
In the Project Abstract, introduce the project to the reader. It should be factual, brief, and focused on program efforts. Do not assume the reader is familiar with the proposed project.

The Project Abstract should cover the core aspects of the proposed project, while addressing the following questions:

- What is the problem?
- What populations, parents, communities, or geographic areas will be served by the project?
- What is the projected number of infants and young children who will be served by the project?
- What are the goals and objectives of the project? (For brevity, these should be paraphrased.)
- What strategies are to be employed to address the problem?
- Who are the partners, and what are their roles?
3. Table of Contents
The Table of Contents is an important aid for the reader. When writing the proposal and constructing the table of contents, please use the following conventions:

- The Proposal Cover Sheet is not numbered but is considered page “i” (lower case, Roman numeral one).
- The Project Abstract is page “ii” (lower case, Roman numeral two).
- Do not list the Table of Contents as one of the pages in the table of contents.
- Table of Contents page(s) is (are) numbered iii, iv, etc.
- The extent of need is the first page of the project narrative and is numbered “1.” Subsequent pages are numbered consecutively.
- The Budget is numbered as follows: “B-1, B-2, B-3.”
- Appendices are labeled “Appendix A, Appendix B, Appendix C.”

4. Project Narrative (Limit: 3 pages)
The Project Narrative is the opportunity to convince readers that the project is sound and deserves to receive funding. The Project Narrative should encompass the entire life of the project. When writing the Project Narrative, keep the following suggestions in mind:

- Be succinct and clear. Readers need to understand quickly and easily the components of the project and how they work together to address the stated needs.
- Do not assume the reader is familiar with the project; readers represent diverse backgrounds. Avoid jargon, and define all acronyms.
- Proofread the Narrative once it is complete. Check for style inconsistencies, redundancies, factual omissions, and unexplained assumptions. A good strategy is to let someone not familiar with the project read and critique the proposal before submitting it to MSDE.
- Be as detailed as possible. Use the entire page limit to explain the project. Use the Appendices to include information that may be important for the reader but will not fit within the Project Narrative. For clarity, it is important to reference in the body of the proposal any supplemental information included in the appendices.
5. Statement of Need (Limit: 3 pages)
A compelling proposal will have a clearly defined problem supported by a needs assessment. A needs assessment is a systematic review of information collected from a variety of sources, analyzed to determine strengths and weaknesses, and prioritized for action in the proposal. This statement of need should reflect the findings of a local needs assessment conducted within the last 12 months, including needs assessments conducted by Local Early Childhood Advisory Councils; Head Start/Early Head Start; and state agencies, including MSDE and the Department of Health. The Division of Early Childhood’s publication, “Developing an Infant and Early Childhood Mental Health Professional Development System in Maryland: A Gap Analysis and Strategic Plan” may also be consulted.

Here are some suggestions for your needs assessment.

- Clearly state the main problem your proposed project will focus on in the first paragraph.
- Cite research supporting the need for the project.
- State what data were collected to confirm the existence of the problem, the sources of the data, and the methods used to collect them.
- Present easily measured quantitative data. (e.g., numbers of reports of challenging behavior).
- Present qualitative data in support of quantitative data (e.g., interviews, focus groups).
- Use multiple methods to document the problem (e.g., surveys, analysis of health records, previous studies, focus groups).
- Use multiple data sources (teachers, students, parents, etc.).
- Use national or state data to establish the problem’s existence outside of the local area.
- Use local data to document the problem in the local area. Include relevant demographics and other statistics about each population you intend to serve.
- State who is affected by the problem. State when and where the problem exists.
- Document the factors contributing to the problem.
- Document current or past efforts to address the problem.
- Show why those efforts failed or are inadequate to address the total need.
- Discuss the applicant’s history or expertise in dealing with the problem.
- Discuss the consequences of not dealing with the problem.

6. Project Goals, Milestones, and Strategies
   (Limit: 5 Pages)
The Plan of Operation should discuss the strategies and activities that will be used to accomplish project goals, based on milestones and strategies.

   Project Goals

State the overall goal of the project. The goal should address the main problem identified at the beginning of the needs assessment. While at least one goal should be included, it is possible to have multiple goals; however, the more goals listed the more complex the project becomes.

Goals must have long-term deadlines. If the project period covers multiple years, the goal should be set for the end of the project. If the project period is one year or less, the goal may have a deadline that extends beyond the project period.

Goals are essentially outcomes. Outcomes themselves are statements that tell how the project’s target population would improve. Every outcome should describe a change in a target
population. In addition, they set standards of progress towards alleviating the problems identified in the needs assessment. Statements that describe strategies or management issues are not proper outcome statements.

Outcome statements:
• Identify the target population. Who is the specific population the outcome addresses?
• Are realistic. Outcomes must be attainable. It is unrealistic to expect that all students will achieve 4.0 grade point averages. Unrealistic outcomes set your project up for failure and are “red-flags” for reviewers.
• Are measurable. Outcomes must demonstrate clear achievement. A good outcome statement references easily quantified indicators (e.g., test scores, absenteeism, grades, and promotion rates).
• Have deadlines. All outcome statements specify by when they are to be achieved.
• Reference state, local, or school-defined baseline data or standards. To determine if your goal is both reasonable and ambitious, you should include local baseline data for comparison.

This is an example of an outcome statement containing all of the above elements:

![Outcome Statement Example]

Milestones

Ongoing evaluation is essential to the management of a project. Since goals and objectives are not evaluated until the end of the year, milestones must be established to measure progress during the year. Milestones should be evaluated during the year, either quarterly or semiannually.

Because milestones are intended to indicate progress towards an objective, each milestone must be related to an objective. Keep in mind that milestones are indicators of progress, and may not use the same measurement tool as the objective to which they are related. A project may take months before it can have a significant impact upon clients, or the rate of improvement may level off over time. Milestones should anticipate this and be gauged accordingly. Do not set overly ambitious milestones.

Strategies

Strategies are broad approaches (methods, procedures, techniques) employed to accomplish your outcomes. Begin this section with a justification as to why specific strategies were chosen and how they will help in achieving the outcomes. The justification should cite research to support
the strategies. It is essential that the project include strategies for each outcome, and outcomes for each strategy.

Once the question of why strategies were chosen, discuss how the strategies will be adapted to fit the particular project. What clients are targeted, and how will they use or be affected by the services the project provides? How many clients from each client group will ultimately be serviced by the project, both directly and indirectly? Explain how the number of indirect clients served were determined.

7. **Alignment with Statewide Goals**
Applicants should use the template below to describe the project goals in alignment with prioritized Statewide System Development Goals.

**Statewide System Development Goals**

<table>
<thead>
<tr>
<th>1. Strengthen availability and access by increasing availability and choice for all families and especially vulnerable families, decreasing barriers, serving more children with special needs in inclusive settings, and improving coordination between ECE and health services.</th>
<th>4. <strong>Ensure successful transition experiences</strong> by strengthening institutional support for transitions, supporting families through transitions, and improving transition-focused professional development opportunities.</th>
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</tbody>
</table>
Project Goals Aligned with Statewide System Development Goal

Project Goal(s):

Statewide System Development Goal(s): (Please select one to three goals from the list on pg. 12. Select only those that apply.)
8. Evaluation & Dissemination Plan (Limit: 2 pages)
Grantees are required to submit an evaluation report and quarterly progress reports that are consistent with the project’s goal and objective(s). Keep in mind that the final evaluation will consider the entire project. An effective ongoing plan that evaluates milestones quarterly helps project staff to make informed decisions about needed changes.

Evaluation & Dissemination Narrative

The topics listed below provide the basis for review of the evaluation plan; these should be addressed with some specificity.

- **Evaluation Questions**: What questions will the evaluation seek to answer, based on the project’s goal and objectives, implementation plan, and anticipated consequences? Examine the relationship between the expected outcomes, specific efforts, and what is important to evaluate.

- **Evaluation Strategy**: What approach will be taken to find answers to the evaluation questions? What criteria will be used to assess lessons learned from the project? What populations will be included in your evaluation?

- **Data**: The type of data and method of data collection will depend upon the nature of the program, the questions, and the evaluation strategy. What measurement instruments will be used? How will the baseline be established? There should be a combination of quantitative and qualitative data identified. How will project staff collect data from the various sites and organizations involved in the project? When considering data collection techniques, ensure that the resources are sufficient to use the proposed data collection techniques.

- **Evaluator(s)**: Specify the individuals or groups who will conduct the evaluation. What are specific qualifications? What are the responsibilities of key personnel?

- **Budgeting of resources and staffing for evaluation**: The application's budget should reflect sufficient funds to carry out a thorough and useful evaluation. Note: The evaluation will be an internal self-evaluation/reflection and can be completed by Chair/Co-Chair of the Council or a designee at no cost.

- **Dissemination**: Details on how the project’s findings will be disseminated to the major stakeholders, individuals with an interest in the project. Information, requirements and dissemination methods differ from stakeholder to stakeholder. Will there be a presence on the Internet and/or attend important national conferences to present lessons from the project? How and when will demonstrations of your project be made available? Also, consider including descriptions of the types of reports and other by-products that will be produced during the course of the project.
9. Management Plan/Key Personnel
Where many projects fail is in their management. Submit a detailed and time-specific management plan with pre-assigned responsibilities to avoid the following common errors:

- Failure to submit required reports.
- Failure to regularly monitor performance of the project during implementation.
- Failure to start the project on time.
- Failure to keep adequate project documentation.
- Failure to assure continuity and quality of the project in light of personnel turnover.
- Changing without approval from MSDE the overall project from that described in the grant proposal.
- Submission of biased or incomplete project evaluation data.
- Having no approved project fiscal procedure in place.
- Disposal of project supplies, equipment, or other assets in unauthorized ways.
- Budget deviations due to unauthorized transfers from one budget category to another.
- Failure to manage inherent conflicts of policies, perspectives, and philosophies between project’s host agency and the funder.
- Failure to form partnerships in which all members recognize and fulfill their clearly defined roles, responsibilities, and contributions to the project.
- Failure to complete the project in a timely fashion.

Present a clear discussion of who the partners are, respective roles in the project, the benefits each expects to receive, and the specific contributions each partner will make to the project in the form of financial support, equipment, personnel, or other resources. It is essential to document each partners' commitments to the project. Append letters of commitment from each, describing roles and quantifying contributions. Never assume that reviewers will automatically know who a proposed partner is, what that partner is capable of or willing to commit to the project, or why the partner is participating.

List the staff or personnel involved in the project’s management and implementation. What are specific qualifications? Append résumés of key personnel. How much of the Project Director’s time is devoted to this project? Are there sufficient staff hours devoted to the project to ensure its proper implementation? What plans will be in place to ensure the project will continue if there are problems with staff turnover?
10. Integration with Early Childhood System Development and Strategic Planning (Limit: 2 pages)

If a project is to be successful, it must be aligned with Maryland’s statewide and local systems development strategies. This section illustrates how the project is part of overall Prenatal though Grade 12 strategic planning.

Some questions this section should answer are:

- How does this project align with other state and local education and health plans?
- How does this project align with other state and local initiatives to support infants and young children?
- How does this project include Maryland’s Pritzker B-3 initiative under the Maryland Family Network?
- Does this project coordinate efforts with any other projects currently underway?
- Are there plans for any future projects that will coordinate with this one?
- Will resources be shared to increase efficiency and cost effectiveness?

11. Sustainability Plan (Limit: 1 page)

Describe plans for continuing the project beyond the funding cycle. How will the project be sustained after funding ends? What are plans for maintaining the project’s partnerships?

12. Equity Assurances (Limit: 1 page)

The Maryland State Department of Education (MSDE) and the Division of Early Childhood (DEC) are committed to implementing a system development approach based on an equity framework, in compliance with COMAR 13A.01.06, Educational Equity. There are critical issues of access to and availability of high-quality early childhood education programs based on the diverse backgrounds and experiences of children and their families, including race, ethnic origin, family income, immigration status, disabilities and special needs, multilingual status, and geographic area. In addition, MSDE and DEC are committed to building and supporting a qualified and prepared early childhood workforce representative of the diverse children and families we serve.

DEC’s commitment to equity in early childhood state systems aligns with the National Association of Young Children’s (NAEYC) statement on equity, which may be found here: https://www.naeyc.org/resources/position-statements/equity.

More information about MSDE’s equity framework may be found here: http://marylandpublicschools.org/stateboard/Documents/08272019/TabH-EquityGuide.pdf.

Describe how the proposed project will support MSDE’s and DEC’s commitment to implementing system development based on an equity framework.
13. Appendices
The following Appendices must be included but not apply to the page limit of the Project Narrative. Include other Appendices, as you deem necessary.

- Cover Sheet (Appendix A, page 18)
- Budget Narrative Form (Appendix B, page 20)
- Itemized Budget Form / C-1-25 (Appendix C, page 21)
- Action Plan (Appendix D, page 23)
- Management Plan Worksheet (Appendix E, page 24)
- Project Timeline (Appendix F, page 25)
- Recipient Signed Assurances (Appendix G, page 26-27)
- Résumé of Key Personnel (Include a one-page resume for each person playing a key role in your project. Only information relevant to the project should be included in the résumé).
- Letters of commitment from your project partners (as appropriate).
<table>
<thead>
<tr>
<th>Name of Grantee:</th>
<th>Fed ID No:</th>
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<tbody>
<tr>
<td>Address:</td>
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<td>City:</td>
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<td>Project Summary (100 Word Limit):</td>
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<td>Project Partners:</td>
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<td>Projected Number of Infants and Children Served by the Project:</td>
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<td>Grant Amount Requested:</td>
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Signature Superintendent of Schools/Head of Grantee Agency

Date
Appendix B: Budget Narrative
The project’s budget should detail every year of the project in a separate itemized budget for each year. It should demonstrate the extent to which the budget is reasonable, is cost-effective, and integrates other sources of funding. All costs described in the project narrative will appear in the budget narrative and must have a corresponding entry in the itemized budget for that year.

Begin the budget with a narrative, justifying any line item expenses that are not obvious from the project narrative. Explain how the estimated cost of each line item was derived, if the rationale is not obvious. Show how the budget is cost effective.

Immediately following your justification, include a line-item description using the format in the example below. Group line items according to the following categories: Salaries & Wages, Contracted Services, Supplies & Materials, Other Charges, Equipment, and Transfers. Total each category.

Each line must be detailed and specific. General expenses should be broken down into specific line items. For example, “meeting expenses” can be broken down into room rental, photocopying and refreshments. There is no page limit for the budget, so be as detailed as possible.

Clearly show the requested funds and in-kind contributions for each line item. Indicate the source of the in-kind contribution. Both requested and in-kind funds must be reasonable with current market prices.

Show how the expense was calculated for each line item. Reviewers will use this information to determine if budget is reasonable and cost-effective.

Use the format indicated by the following excerpt from a sample Budget Narrative.
Appendix B: Budget Narrative Form
Directions: Please provide a detailed description of the requested funds that will be spent by using the categories listed below. Transfer the subtotals of these categories onto appropriate line of the MSDE Budget Form, Appendix C. Then list the total requested budget amount on the line TOTAL EXPENDITURES BY OBJECT. **Sign and date the MSDE C-1-25 Budget Form using blue ink**

<table>
<thead>
<tr>
<th>Item</th>
<th>Requested</th>
<th>In-Kind</th>
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<tbody>
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<td>1. Personnel</td>
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<td>Total Equipment</td>
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## Appendix C: Itemized Budget Form

This page contains the itemized budget form that must be submitted with the application. Should difficulty arise when categorizing the budget, consult the financial agent in the Division of Early Childhood. This form must be signed by both your Budget’s Officer and the Superintendent or Agency Head/ designee.

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<td>10. Indirect Costs</td>
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<td>11. Total Costs</td>
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Appendix D: Action Plan

Instructions: Use the information entered in the Alignment with Statewide Goals section to complete the first two sections of this Action Plan. Generate Milestones, Strategies, and Activities to complete the full plan.

<table>
<thead>
<tr>
<th>PROJECT GOAL(s):</th>
<th>STATEWIDE GOAL(s):</th>
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<tbody>
<tr>
<td>MILESTONE(s):</td>
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<table>
<thead>
<tr>
<th>STRATEGIES:</th>
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<tbody>
<tr>
<td>Activities</td>
<td>Dates</td>
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<tr>
<td></td>
<td>Date Initiated</td>
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<tr>
<td></td>
<td>Expected Completion Date</td>
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<tr>
<td></td>
<td>Responsibility</td>
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<td></td>
<td>Person Responsible for Outcome</td>
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<tr>
<td></td>
<td>Funding Required</td>
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<td>In-Kind</td>
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## Appendix E: Management Plan Worksheet

<table>
<thead>
<tr>
<th>Action Description</th>
<th>Date</th>
<th>Person Responsible</th>
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<tbody>
<tr>
<td>Brief Description #1</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Brief Description #2</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Brief Description #3</td>
<td>Date</td>
<td>Name or Position</td>
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<td>...</td>
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<td>...</td>
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</table>

### Funder’s Requirements

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Date</th>
<th>Person Responsible</th>
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<tbody>
<tr>
<td>Quarterly Report #1 Due</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Quarterly Report #2 Due</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Quarterly Report #3 Due</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Final Evaluation Process</td>
<td>Date</td>
<td>Name or Position</td>
</tr>
<tr>
<td>Financial Report Due</td>
<td>Date</td>
<td>Name or Position</td>
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<tr>
<td>Annual Evaluation Due</td>
<td>Date</td>
<td>Name or Position</td>
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</table>
Appendix F: Project Timeline

**Instructions:** The Project Timeline is a Gantt chart with columns representing the months of the funding cycle. It should contain three sections: management, implementation, and evaluation. Reproduce this form as needed.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Month</th>
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<tbody>
<tr>
<td></td>
<td>July</td>
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<tr>
<td>Management</td>
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</tr>
<tr>
<td>Implementation</td>
<td></td>
</tr>
<tr>
<td>Evaluation</td>
<td></td>
</tr>
</tbody>
</table>
Appendix G: Recipient Assurances
By receiving funds under this grant award, I hereby agree, as grantee, to comply with the following terms and conditions:

1. Programs and projects funded in total or in part through this grant shall operate in compliance with State and federal statutes and regulations, including but not limited to the 1964 Civil Rights Act and amendments, the Code of Federal Regulations (CFR) 34, the Elementary and Secondary Education Act, Education Department General Administrative Regulations (EDGAR), the General Education Provisions Act (GEPA) and the Americans with Disabilities Act (ADA). Vendors, subgrantees, and/or consultants; including officers and employees shall comply with the Family Educational Rights and Privacy Act at all times (20 U.S.C. §1232g).

2. Grantee shall assure that its facilities are accessible to individuals with disabilities as required by the ADA and applicable regulations. The grantee shall not discriminate against individuals with disabilities in the provision of its services and programs unless to do so would be an undue burden or result in fundamental alteration in the program as those terms are used in the ADA and its implementing regulation. The State reserves the right to inspect the grantee's facilities at any time to determine if the grantee is in compliance with ADA. The grantee shall bear sole responsibility for assuring that its programs conforms for the section 501c. of the ADA (42 USC 12201) as a bona fide benefit plan. The grantee shall indemnify and hold the State harmless in any administrative proceeding or action brought pursuant to the ADA for all damages, attorneys' fees, litigation expenses and costs, if such action or proceeding arises from the acts of grantee, grantee's employees, agents or subgrantees.

3. By accepting federal funds, the recipients certify that they have complied with Federal Executive Order 12549, Debarment and Suspension set forth in 2 CFR §180, and that, a signed Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion form has been filed with Maryland State Department of Education Project Monitor.

4. Grantee shall establish and maintain fiscal control, fund accounting procedures by fund, as set forth in 2 CFR §200 and in applicable statute and regulation. By accepting federal funds, the recipient agrees that the amount of the grant award is contingent upon the receipt of federal funds. Grantee shall retain all records of its financial transactions and accounts relating to this grant for a period of five years, or longer if required by federal regulation. Such records shall be made available for inspection and audit by authorized representatives of MSDE.

5. Entities expending federal funds of $750,000 or more in a single fiscal year must have an annual financial and compliance audit in accordance with 2 CFR Subpart F 200.500 et. seq.

6. The Maryland State Department of Education (MSDE) may, as it deems necessary, supervise, evaluate and provide guidance and direction to grantee in the conduct of activities performed under this grant. However, MSDE's failure to supervise, evaluate or provide guidance and direction shall not relieve grantee of any liability for failure to comply with the terms of the grant award.
7. Grantee shall adhere to MSDE reporting requirements, including the submission of all required reports. Failure to submit complete, accurate, and timely progress and final reports may result in the withholding of subsequent grant payments until such time as the reports are filed.

8. Grantee must receive prior written approval from the MSDE Program Monitor before implementing any programmatic changes with respect to the purposes for which the grant was awarded. Unless a division implements a stricter policy, grantee must receive prior written approval from the MSDE Program Monitor for any budgetary realignment of $1,000 or 15% of total object, program or category of expenditure, whichever is greater. Grantee must support the request with the reason for the requested change. Budget realignments must be submitted at least 45 days prior to the end of the grant period.

9. Requests for grant extension, when allowed, must be submitted at least 45 days prior to the end of the grant period.

10. Grantee shall insure that programs and projects that offer web-based or technology band instructional products or programs which are funded in total or in part through this grant will operate in compliance with Section 508 of the Federal Rehabilitation Act of 1973 as amended and Section 7-910 of the Education Article, Annotated Code of Maryland.

11. Grantee shall repay any funds that have been determined through the federal or State audit process to have been misspent, misapplied, or otherwise not properly accounted for, and further agrees to pay any collection fees that may subsequently be imposed by the federal and/or State government. The repayment may be made by an offset to funds that are otherwise due the grantee.

I further certify that all of the facts, figures and representations made with respect to the grant application and grant award, including exhibits and attachments, are true and correct to the best of my knowledge, information, and belief.

__________________________________________________________________________  ____________
Superintendent of Schools/Head of Grantee Agency                      Date